

Funnel plot for institutional comparison: the `funnelcompar` command

Silvia Forni Rosa Gini
`silvia.forni@arsanita.toscana.it`
`rosa.gini@arsanita.toscana.it`

Agenzia regionale di sanità
della Toscana

September 10, 2009



- 1 Funnel plot for institutional comparison
- 2 Some statistics
 - Underlying test
 - Exact vs approximated control limits
- 3 The `funnelcompar` command
- 4 Some examples

- 1 Funnel plot for institutional comparison
- 2 Some statistics
 - Underlying test
 - Exact vs approximated control limits
- 3 The `funnelcompar` command
- 4 Some examples

Background

STATISTICS IN MEDICINE

Statist. Med. 2005; **24**:1185–1202

Published online 29 November 2004 in Wiley InterScience (www.interscience.wiley.com). DOI: 10.1002/sim.1970

Funnel plots for comparing institutional performance

David J. Spiegelhalter*[†]

MRC Biostatistics Unit, Institute of Public Health, Cambridge CB2 2SR, U.K.

SUMMARY

'Funnel plots' are recommended as a graphical aid for institutional comparisons, in which an estimate of an underlying quantity is plotted against an interpretable measure of its precision. 'Control limits' form a funnel around the target outcome, in a close analogy to standard Shewhart control charts. Examples are given for comparing proportions and changes in rates, assessing association between outcome and volume of cases, and dealing with over-dispersion due to unmeasured risk factors. We conclude that funnel plots are flexible, attractively simple, and avoid spurious ranking of institutions into 'league tables'. Copyright © 2004 John Wiley & Sons, Ltd.

KEY WORDS: control charts; outliers; over-dispersion; institutional profiling; ranking



Background

- ▶ **Quantitative indicators** are increasingly used to monitor health care providers
- ▶ Interpretation of those indicators is often open to anyone (patients, journalists, politicians, civil servants and managers)
- ▶ It is crucial that indicators are both accurate and presented in a way that does not result in unfair criticism or unjustified praise

Classical presentation: *league tables*

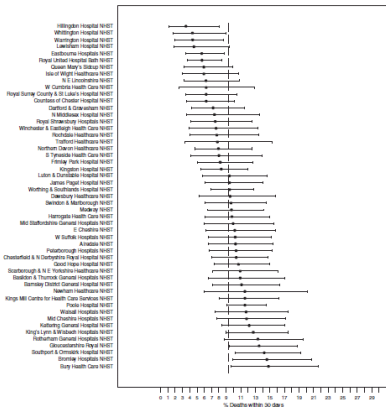


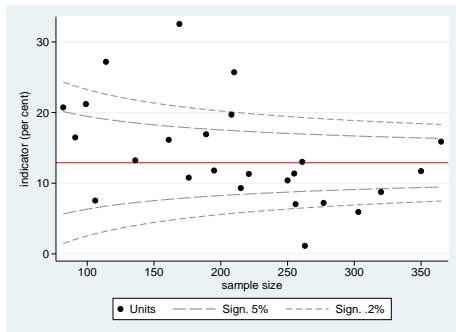
Figure 1. 'Caterpillar' plot of 30-day mortality rates, age and sex standardized, following treatment for fractured hip for over-65's in 51 medium acute and multi-service hospitals in England, 2000–2001. Ninety-five per cent confidence intervals are plotted and compared to the overall proportion of 9.3 per cent.

- ▶ Imply the existence of **ranking** between institutions
- ▶ Implicitly support the idea that **some of them are worse/better than other**

Statistical Process Control methods: key principles

- ▶ Variation, to be expected in any process or system, can be divided into:
 - ▶ **Common cause variation:** expected in a stable process
 - ▶ **Special cause variation:** unexpected, due to systematic deviation
- ▶ Limits between these two categories can be set using SPC methods
- ▶ Funnel plots:
 - ▶ All institutions are part of a single system and perform at the same level
 - ▶ Observed differences can never be completely eliminated and are explained by chance (*common cause variation*).
 - ▶ If observed variation exceed that expected, *special-cause variation* exists and requires further explanation to identify its cause.

Funnel Plot



- ▶ **Scatterplot** of observed indicators against a measure of its precision, typically the sample size
- ▶ **Horizontal line** at a target level, typically the group average
- ▶ **Control Limits** at 95% ($\approx 2SD$) and 99.8% ($\approx 3SD$) levels, that narrow as the sample size gets bigger

Association of Public Health Observatories in UK developed analytical tools in excel for producing funnel plot

- 1 Funnel plot for institutional comparison
- 2 **Some statistics**
 - Underlying test
 - Exact vs approximated control limits
- 3 The `funnelcompar` command
- 4 Some examples

A funnel plot has four components:

- ▶ An *indicator* Y .
- ▶ A *target* θ which specifies the desired expectation for institutions considered “in control”.
- ▶ A *precision* parameter N determining the accuracy with which the indicator is being measured. Select a N directly interpretable, eg the denominator for rates and means.
- ▶ *Control limits* for a p -value, computed assuming Y has a known distribution (normal, binomial, Poisson) with parameters (θ, σ) .

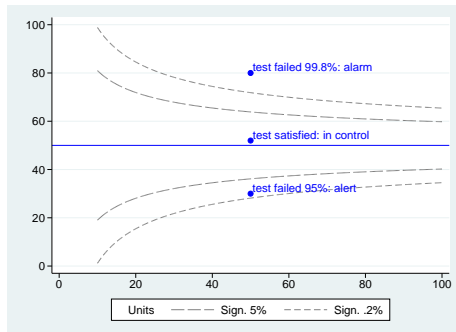
From a purely statistical point of view, funnel plot is a graphical representation testing whether each value Y_i belongs to the known distribution with given parameters.

The formal test of significance:

$$H_0 : Y_i = \theta$$

$$H_1 : Y_i \neq \theta$$

$$Z = \frac{Y_i - \theta}{(\sigma / \sqrt{N})}$$



Control limits

In cases of discrete distributions there are two possibilities for drawing control limits as functions of N

- ▶ a normal approximation:

$$y_p(N) = \theta \pm z_p \frac{\sigma}{\sqrt{N}}$$

- ▶ an “exact” formula

$$y_p(N) = \frac{r_{(p,N,\theta)} - \alpha}{N}$$

where $r_{(p,N,\theta)}$ and α are defined in the following slides

Binomial

In the case of binomial distribution:

- ▶ $r_{(p,N,\theta)}$ is the inverse to the cumulative binomial distribution with parameters (θ, N) at level p . The definition Spiegelhalter refers to is as follows:¹ if $F_{(\theta,N)}$ is the cumulative distribution function, ie $F_{(\theta,N)}(k)$ is the the probability of observing k or fewer successes in N trials when the probability of a success on one trial is θ ,² then $r_p = r_{(p,N,\theta)}$ is the smallest *integer* such that

$$P(R \leq r_p) = F_{(\theta,N)}(r_p) > p$$

- ▶ α is a continuity adjustment coefficient

$$\alpha = \frac{F_{(\theta,N)}(r_p) - p}{F_{(\theta,N)}(r_p - 1) - p}$$

¹Beware that the Stata function `invbinomial()` is *not* defined this way.

²The Stata function `binomial(N,k, θ)` computes $F_{(\theta,N)}(k)$.

Poisson

In the case of Poisson distribution:

- ▶ $r_{(p,N,\theta)}$ is the inverse to the cumulative Poisson distribution with parameter $M = \theta N$ at level p . The definition Spiegelhalter refers to is as follows:³ if F_M is the cumulative distribution function, ie $F_M(k)$ is the probability of observing k or fewer outcomes that are distributed Poisson with mean M ,⁴ then $r_p = r_{(p,N,\theta)}$ is the smallest *integer* such that

$$P(R \leq r_p) = F_M(r_p) > p$$

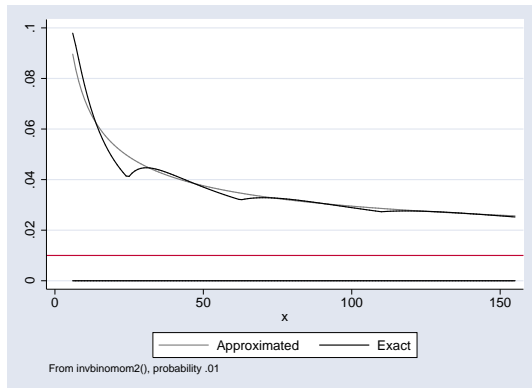
- ▶ α is a continuity adjustment coefficient

$$\alpha = \frac{F_M(r_p) - p}{F_M(r_p - 1) - p}$$

³Beware that the Stata function `invpoisson()` is *not* defined this way.

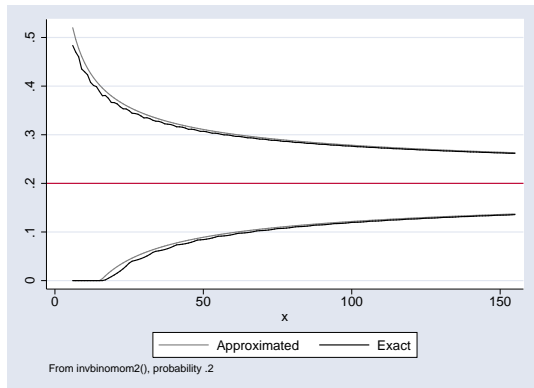
⁴The Stata function `poisson(M,k)` computes $F_M(k)$.

Example 1: binomial, $\theta=1\%$



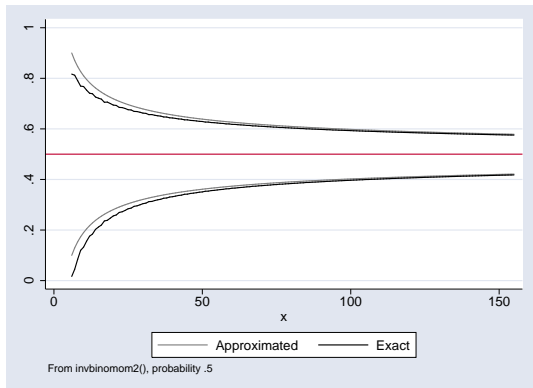
- ▶ Does it make sense to test a 1% of cases with $N < 100$?
- ▶ For $N > 100$ the two pairs of curves almost coincide

Example 2: binomial, $\theta=20\%$



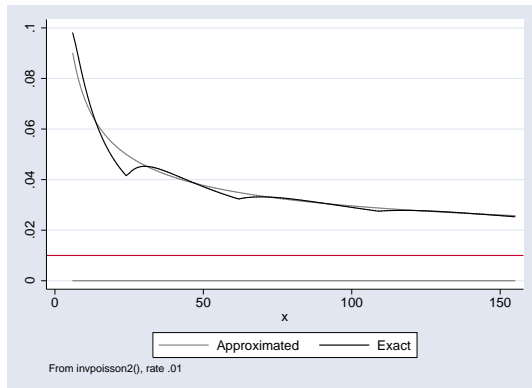
- ▶ For $N < 100$ very similar curves, approximated upper bounds conservative
- ▶ For $N > 100$ the two pairs of curves almost coincide

Example 3: binomial, $\theta=50\%$



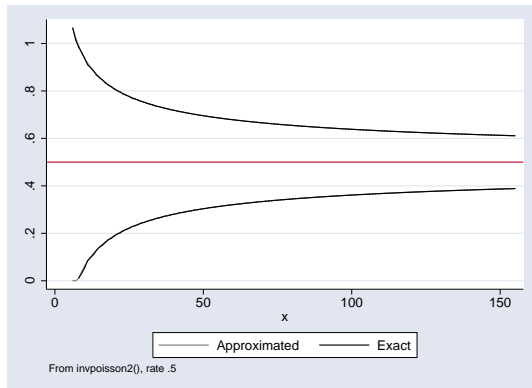
- ▶ For $N < 100$ very similar curves, approximated upper bounds conservative
- ▶ For $N > 100$ the two pairs of curves almost coincide

Example 4: Poisson, $\theta=1\%$



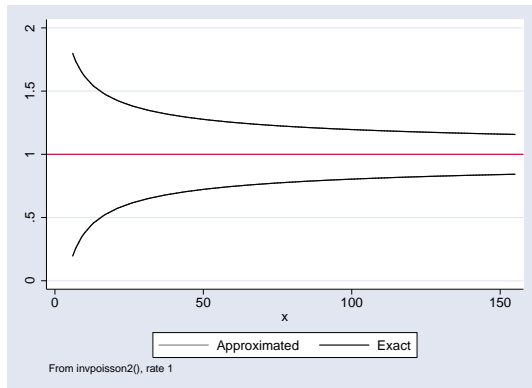
- ▶ Does it make sense to test a 1% of cases with $N < 100$?
- ▶ For $N > 100$ the two pairs of curves almost coincide

Example 5: Poisson, $\theta=50\%$



The two pairs of curves almost coincide

Example 6: Poisson, $\theta=1$ (SMR)



The two pairs of curves visibly coincide

Conclusion for using exact vs approximated test

- ▶ Whenever the sample size is more than 100, the approximated test is almost superimposed to the exact test
- ▶ Consider if it makes sense to use exact test

- 1 Funnel plot for institutional comparison
- 2 Some statistics
 - Underlying test
 - Exact vs approximated control limits
- 3 The `funnelcompar` command
- 4 Some examples

Basic syntax

```
funnelcompar value pop unit [sdvalue],  
[continuous/binomial/poisson]  
[ext_stand() ext_sd() noweight smr ]  
[constant()]  
[contours() exact]
```

marking options

other options

Variables

```
funnelcompar value pop unit [sdvalue]
```

- ▶ *value* contains the values of the indicator.
- ▶ *pop* contains the sample size (precision parameter)
- ▶ *unit* contains an identifier of the units
- ▶ *sdvalue* contains the standard deviations of indicators (optionally, if the continuous option is also specified)

Distribution

Users must specify a distribution among:

- ▶ *normal*: option `cont`
- ▶ *binomial*: option `binom`
- ▶ *Poisson*: option `poiss`

Parameters: θ

θ can be obtained as:

- ▶ weighted mean of *value* with weights *pop* (default)
- ▶ non weighted mean of *value* if the `noweight` option is specified
- ▶ external value specified by users with the option `ext_stand()`

Parameters: σ

- ▶ Binomial distribution: $\sigma = \sqrt{\theta(1 - \theta)}$
- ▶ Poisson distribution: $\sigma = \sqrt{\theta}$
- ▶ Normal distribution:
 - ▶ weighted mean of *sdvalue* with weights *pop* (default)
 - ▶ non weighted mean of *sdvalue* if the `noweight` option is specified
 - ▶ external value specified by users with the option `ext_sd()`

The `smr` option

- ▶ `smr` option can be specified only with `poisson` option:
- ▶ *value* are assumed to be indirectly standardised rates
- ▶ *pop* contains the expected number of events
- ▶ θ is assumed to be 1

Constant

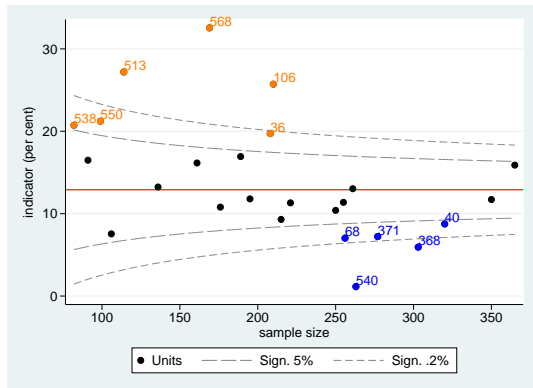
- ▶ The `constant()` option specifies whether the values of the indicators are multiplied by a constant term, for instance `constant(100)` must be specified if the values are percentages.

Curves

- ▶ `contours()`: specifies significance levels at which control limits are set (as a percentage).
- ▶ Default `contours()` are set at 5% and .2% levels, that is a confidence of 95% and 99.8% respectively.
- ▶ For example if `contours(5)` is specified only the curve corresponding to a test with 5% of significance is drawn.
- ▶ For discrete distributions if the `exact` option is specified, the exact contours are drawn. As a default the normal approximation is used.

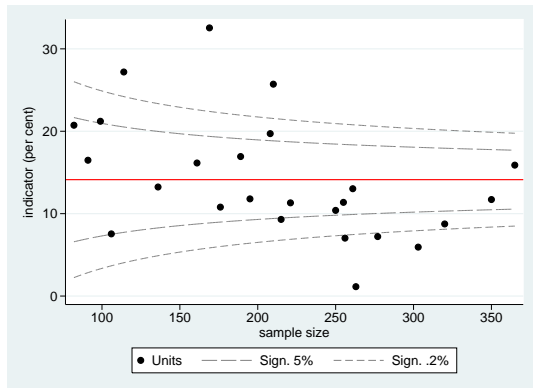
- 1 Funnel plot for institutional comparison
- 2 Some statistics
 - Underlying test
 - Exact vs approximated control limits
- 3 The `funnelcompar` command
- 4 Some examples

Percentages, internal target, units out-of-control marked



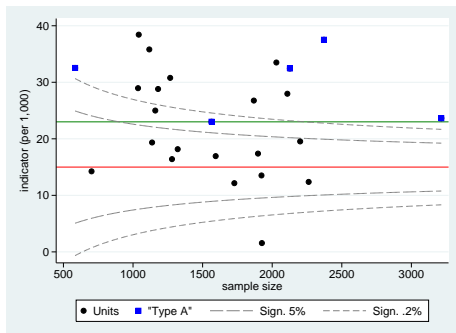
```
funnelcompar  
measure pop unit,  
binom const(100)  
markup marklow
```


Percentages, no-weighted internal target



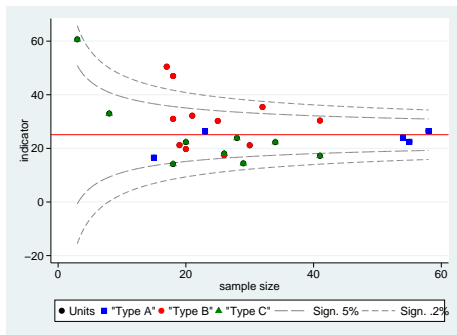
```
funnelcompar  
measure pop unit,  
binom const(100)  
noweight
```

Rates, external target, type-A units marked



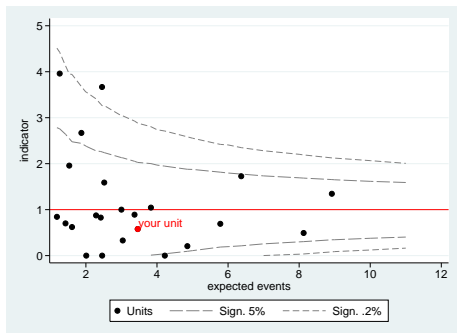
```
funnelcompar measure pop  
unit, poisson  
const(1000) ext_stand(15)  
markcond(type = 1)  
legendmarkcond(Type A)  
colormarkcond(blue)  
optionsmarkcond(msymbol(S))  
twowayopts(ylines(23,  
lcolor(green)))
```

Means, internal target, unit type marked







```
funnelcompar measure pop  
unit sd, cont const(1)  
markcond(type=1)  
legendmarkcond(Type A)  
colormarkcond(blue)  
optionsmarkcond(msymbol(S))  
markcond1(type = 2)  
...markcond2(type=3) ...
```

Standardized Incidence Rates, one unit marked



```
funnelcompar smr exp  
unit, poisson smr  
markunit(5 "your unit")  
legendopts(placement(se)  
row(1))
```

References

-  Spiegelhalter DJ
Funnel plots for comparing institutional performance.
Statist. Med. 2005; 24:1185-1202.
-  Spiegelhalter DJ
Funnel plots for institutional comparison.
Qual Saf Health Care 2002 Dec;11(4):390-1.
-  Spiegelhalter DJ
Handling over-dispersion of performance indicators.
Qual Saf Health Care 2005 Oct;14(5):347-51.
-  Julian Flowers
Statistical process control method in public health intelligence.
APHO Technical Briefing, Dec 2007 Issue 2.

Acknowledgements

- ▶ We thank Neil Shephard and Paul Silcocks for valuable discussion.
- ▶ Our routine is heavily based on `confunnel` by Tom Palmer.
- ▶ Many programming tricks were stolen from `eclplot` and other routines by Roger Newson.

